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"In large pharma, functions are distinct. In FTLs, it's often the same people across workstreams, which makes alignment even more critical." – Marty



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"Launch readiness starts at pre-IND Engage with FDA early, they are a very important partner in launch readiness" - Michele

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"Scenario planning isn't optional—it's essential. Have the tough conversations early, not reactively." – Ayesha

"There's never enough cash-on-hand, raising money proactively is critical, be ready for delays.." – Michele



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"Don't overbuild early, but don't wait to engage key partners like FDA and CDMOs either. Launch excellence requires sequencing and foresight." – Marty

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"Having the right clinical end points in the trial are critical to help you build a stronger value story"



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"Pricing is not just research—it's reputation. Get it right the first time." – Ayesha



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"Hire the right team for this launch, not just any launch. You need the right experience, mindset, and passion to appropriately support the patients in this disease area." – Michele

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SAGE ADVISORS
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